



President's
Report 

President's Report

Building Our Community Contributing Our Professionalism

My president year was very vibrant. It began with the witness of the most unforgettable SE Asia tsunami disaster in late 2004. The resignation of Mr Tung from the Chief Executive of HKSAR in March was unprecedented. I still recalled the good time of the election campaigns for the new Chief Executive when most of the Hong Kong citizens seemed to have high hope on the election of Mr Donald Tsang. We witnessed an improvement in efficiency of the SAR government under his leadership. We were very keen to work with the new governance on a number of issues where surveyors could contribute to the society. For example, the West Kowloon Cultural Development project, the harbour enhancement, the planning of the Lantau Island and the Kai Tak area, the land application list, urban renewal and the mandatory building inspection scheme, just to name a few.

While we are busy working for the betterment of Hong Kong, I have found Hong Kong is becoming more divisive. It is sad to see that while the economy is beginning to pick up, some politicians cannot wait to push ahead the constitutional reform under their "democratic propaganda" the way of which I cannot submit to. Most professionals are politically apathetic. What they want are stability and predictability.

As a responsible professional body, we are trying our best in offering our professional views in the areas of our expertise to help the general citizens to understand the issues in debate and provide our analysis before they make their own judgment. Similarly, we are continuously monitoring the performance of the relevant government departments to ensure that they perform with the most transparent operation possible. I sincerely hope that everyone in Hong Kong would spend more effort in improving our built environment for our health and for our children.

In my president address delivered at the last AGM, I have highlighted the following areas that my Council would address:

- To improve communication with members
- To strengthen divisional autonomy
- To broaden membership base
- To improve advocacy of surveyors
- International and mainland development
- Professional development
- Members' welfare
- To reform the HKIS Administrative Office
- To review the HKIS/RICS relation
- To nurture the Juniors
- To review the governance of the Institute

I am proud to report that your Council has addressed almost all the above issues within the very short one year of our service. My term as president would end with another major event in Hong Kong, the WTO's 6th Ministerial Conference. What does it bring to us? While we spend a lot of money to make it work and the immediate return is a threat of terrorism and loss of business. It certainly does no good to the already fragile local economy. Whether it is a wise decision to host the conference at this time of the year in Hong Kong is yet to be confirmed.

Internal Affair

Council meetings held

The Council members were very dedicated and worked harmoniously throughout the year. There were a total of 19 Executive Committee meetings held during the year. The three Board Chairmen attended 7 EC meetings which focused on matters related to the Board issues. This has greatly improved the efficiency of the Council. I am also pleased to report that the attendance rate of Council members were remarkably high with 4 members attained a record of 100%. They are Lam Li Wah, Yu Kam Hung, Wong Bay and myself. 4 General Council meetings were held in the year to transact the businesses of the Institute. 13 out of 25 GC Councillors recorded a 100% attendance.

EGMs held and Resolutions carried

4 Extra-ordinary General Meetings (EGMs) were held in the year. The EGM for the formation of the Property and Facility Management Division (PFMD) was held on 18 April 2005. The meeting was adjourned due to insufficient quorum. The adjourned EGM was re-convened on 18 May 2005. The resolution for the formation of the PFM Division was supported by members. In accordance with the constitution and by-laws, the PFM Division was formally formed within HKIS.

The EGM held on 27 September 2005 was with 7 proposed resolutions. Resolutions 1 to 7 were related to changes of the constitutions & by-laws which affected membership and required 75% affirmative votes from members presence or proxied in order to be carried. It would allow direct membership and direct fellowship routes to HKIS membership, if approved. The other resolutions were in an attempt to straighten out the defects in the admission of Technical grade members and to install a mechanism for the Council to suggest appropriate fee structures for different types of membership. Resolutions 1 to 7 required a quorum of 100 in order to convene the meeting. Since there was insufficient quorum, the meeting was adjourned. However, Resolutions 8 and 9 were not related to membership and required only 30 members to present to form as quorum. There was sufficient quorum for the meeting and the EGM was convened to move the 2 motions. The 2 resolutions were all carried.

The adjourned EGM was re-convened on 27 October 2005. The proposed resolutions for direct membership received approximately 50% of supporting votes and did not meet with the required 75% affirmative votes and therefore were not carried.

Although the motions were defeated, it was not bad to see that the support for the motions was increased to 50% compared with the 10% two years ago. While without lowering our professional standard, expanding our membership base is of paramount importance to the sustainability of HKIS. The direct membership routes would allow us to bring in high calibre members already working in the field. I trust the incoming Council would re-package the proposed resolutions and do more lobbying to get members' support for this important move initiated by the Institute.

Membership Growth

As at 9 December 2005, the total membership of the Institute is 6,534, with a modest growth of 3.24% over the last year. There are 4 Hon Fellows, 449 Fellows, 3,491 Members, 38 Technical Associates, 1 Technical Trainee, 2,390 Probationers and 161 Students. It is noted that there is a net increase of

198 Corporate Members, representing an increase of 5.3% over the last year. The membership growth of Technical grades is not satisfactory with only 39 members in total. More marketing of technical grade membership should be done in the coming year to broaden our membership base.

Review on nomination and reporting system

The SVP, C H Wong, was tasked with the job of reviewing the nomination system of members to external bodies and to devise a reporting system. With the new system in place, we now have proper record and procedures for nominations and reporting. One of the assets of being members of the Institute is to have access to information that our representatives received from their external representations. The new system will ensure that our representatives bring back to Council the information that they have received on behalf of the Institute and the Council would be able to assist the member representatives to reflect the Institute's views properly.

Re-structuring of the Administrative Office

The previous Council has appointed a management consultant to look into the many aspects of our Institute and have made a number of recommendations to improve the efficiency and effectiveness of our existing set up. The Administrative Office is now being re-formed, with the right re-allocation of resources and the addition of new staff, and gradually turned into a well structured and professionally run secretariat to serve the Councils and members. Over the year, we have recruited 3 additional staff, 1 Assistant Manager for administrative services, 1 Information Management Manager and 1 Research Assistant. We regret to see the departure of the Secretary General after 7 years service. We learn that he is now settling well back into his professional career. The current Council members have continuously communicated with the staff and as a result, the morale of the staff is getting higher over the year. They now understand what are the objectives set and also appreciate the voluntary services that the Council members have put in, and in turn, they work closer with us to deliver a good result in the year.

Communication with members

I have said in many of my speeches that there is a need to ensure a better, efficient and direct communication between members and the Institute. We have upgraded the webmail system lately and also seek members' consent to allow us to communicate with them via their preferred email addresses. With the recruitment of the Information Management Manager, we are planning to embark a complete revamp to our website and hope that not long in the future we are able to communicate with members on the website. More importantly, we can poll members' views on the website to ensure that what we are doing is truly representing the wish of our members.

During the term, your Council has taken the initiatives to meet different members' group each month to exchange our views on a face-to-face basis. We have met 9 groups of members over the year, both in Beijing and in Hong Kong. The monthly members' happy hours on the last Friday of each month from May 2005 onwards provide a good occasion for members to meet and chat. The Council has organized 11 members' forums to solicit members' views on topical subjects, for both internal and external matters.

Disciplinary cases

The Council has commissioned 4 Preliminary Review Committees (PRC) to look into 4 complaint cases. Two cases were found not established. Two cases were recommended by the PRC for further investigations. One case was discharged and the other case was recommended to go for trial.

The Council received 4 reports from the Committees of Investigation (CI) in this term, two of which were commissioned by the previous Council. Two cases were subsequently discharged upon recommendation of the CIs whereas two cases went on to Disciplinary Board for trial.

The Council appointed 4 Disciplinary Boards (DB) this year to trial 4 members. Two cases were recommended by the CIs commissioned by the previous Council. Out of the 4 cases, 3 subject complaints were sentenced. The fourth case is now awaiting the Disciplinary Board's decision.

In view of the rather long disciplinary procedures in the past, the Council has deliberated the issue and considered that it was no good for both the subject of inquiry and the Institute. The Council agreed on setting a guideline on the time for response as below:

- (1) Preliminary Review Committee : Recommendation to be submitted to Council within 30 days from the date of their appointment;
- (2) Committee of Investigation : Recommendation to be submitted to Council within 60 days from the date of their appointment; and
- (3) Disciplinary Board : Recommendation to be submitted to Council within 90 days from the date of their appointment.

Surveyors' Lunches

3 surveyors' lunches were organized in the year. The guest speakers were (1) David Lane on the subject of PPP/PFI services in Hong Kong and the UK; (2) Teresa Cheng, SC speaking on the roles of surveyors in dispute resolution mechanism; and (3) the Hon Selina Chow sharing with us her views on the relation between politics and the professional.

Opening of new library

The new library was officially opened on 21 April 2005, celebrating the 21st anniversary of the Institute. It is now equipped with 3 computers for members to check mails and surf on websites. The conversion also enables us to have more space for the Administrative Office, to free the staff from working in a congested work space as before. A President Room is also created to enable the President and other executives to host visitors and to meet with the media, thereby improving the image of the Institute. The library also becomes the venue for the monthly members' happy hours on the last Friday of each month, when members get together to chat and enjoy free wine and snacks. The Council is working on a library system to store the information received and be usable to members. It is hope that we will have our HKIS e-libray system in the near future.

HKIS Annual Dinner 2005

The Annual Dinner was successfully held on 14 November 2005 at the Grand Hyatt Hotel. We have the great pleasure of the presence of the Chief Executive, the Hon Donald Tsang, as our Guest of Honour. The presence of the CE has greatly boosted the social status of surveyors in town with his public recognition of the Institute as close partner of the government.

New HKIS corporate video

The Council approved the production of a new HKIS corporate video as the old one was no longer reflecting the current structure and works of the Institute and the surveying services. The new video was shown to the CE and many other guests at the Annual Dinner and received very good comment.

Members' Welfare

At the beginning of the Council year, we entrusted the Hon Treasurer to head the Members' Welfare Committee looking at providing general welfare to our members. We have produced our first HKIS membership card, contracted with a number of merchandizers to offer attractive discounts on their products to our members. Members may like to refer to the details published in the Surveyors Times or to find out more on the HKIS website.

Supporting the Junior Organization

The Council has approved the proposal from the JO council to raise the age limit of JO members from 35 to 40 to be in line with the general benchmark in Hong Kong. We trust that the support will enable the JO to attract more capable members to serve their council. The Council has approved to fund an executive training programme for members recommended by the JO Council. As I have mentioned in my new president address last December that the JO is an important resource and the only cross-discipline set-up within the Institute that has a clear mission to help young members to develop in the profession and contribute to the Institute in its various functions and activities. The Council believed that a proper investment in the development of the JO for the nurturing of future leaders is important. The training programme will enable them to facilitate their growth to serve the Institute and the society in the future.

External Affairs

Appointment of members to external bodies

The Council has made 56 appointments of members to various government bureaux and departments, education and training institutions, community and volunteer services organizations, real estate services related organizations and some international organizations in the year.

Appointment of arbitrators and independent valuers

The Council has made 6 appointments of an arbitrator jointly with the HKIA and 19 appointments of an independent valuer at the request of the disputing parties.

Submission of surveyors' views to the government

The Council has submitted 29 papers to the Government throughout the year to offer surveyors' views. These submissions covered surveyors' expertise in planning (Lantau concept plan and Kai Tak), building maintenance and management, West Kowloon Cultural Development project, provisions under the Land Registration Ordinance for determination of land boundaries, revision of the code of practice issued under the Land Survey Ordinance (Cap 473), Land (Compulsory Sale for Redevelopment) Ordinance (Cap 545), constitutional reform and CEPAll, and alike. The submissions received serious attention from the government in particular our views on WKCD, building maintenance, land resumption and matters related to the land survey ordinance.

Meeting with government departments and policy makers

During the Council year, we have met the government departments and policy makers on 29 occasions, both in Hong Kong and in Beijing, to express our views directly.

I have personally met the then Acting CE, Hon Donald Tsang on 13 May 2005 and the CS, Hon Rafael Hui, on 19 August 2005. I have also maintained constant dialogues with our Legco representative, the

Hon Patrick Lau, to ensure that surveyors' views are properly reflected in the Legco. During the term, I have met the following politicians to introduce to them the expertise of surveyors:

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|-----------------------------------------------------------------------------|----------------------------------------------------|
| (a) Ir Dr Hon Raymond Ho, JP; | (e) Hon Kwong Chi Kin & Hon Li Fung Ying, BBS, JP; |
| (b) Hon Abraham Razack, JP; | (f) Hon Chan Yuen Han, JP; |
| (c) Hon Mrs Selina Chow, GBS, JP; | (g) Hon Lau Kin Yee, GBS, JP; |
| (d) 45 th Concern Group (Hon Alan Leong, SC, Hon Audrey Eu, SC); | (h) Hon Emily Lau, JP; |
| | (i) Hon Timothy Fok, GBS, JP. |

Advocacy

The Institute has been more proactive in advocacy this year, in particular in the following areas: (a) Land disposal system, land application list, land premium and property market review; (b) Comments on WKCD projects with respect to the use of PPP, construction cost and tendering strategy; (c) Proper building maintenance; (d) on the launching of professional standards and (e) HKIS Property Marketing Award.

Visits by counterparts

The Council and divisional councils received 19 delegations from all over the world in the year. The visits not only recognize the professional status of the Institute but also allowed our members to make friends with counterparts in the world.

Agreements signed during the year

We have executed 6 agreements in this council year.

The greatest achievement is the signing of the Reciprocity Agreement with our QS counterpart, the China Engineering Cost Association (CECA) in Beijing on 24 May 2005. We will soon have some 200 mainland members to join us on top of the 100 CIREA members who joined last year. Similarly some 200 QS members will get the CECA qualification in China soon.

Another important document that we have executed was the Memorandum of Mutual Recognition of Membership (MMRM) with the RICS on 14 November 2005. With the globalization manifesto of the RICS, the two Institutes are operating under different structures and have caused concerns to our members in particular the return of the RICS in Hong Kong conducting competing activities with the Institute. The relationship with RICS was carefully deliberated in many occasions in various councils and also at open forums with members. The MMRM executed carefully defined the relationship between the two institutes and installed a system to ensure that there is no back door route of any chance takers.

The Memorandum of Understanding on the Formation of Business Valuation Forum signed between the HKIS, the HK Society of Financial Analysts and the RICS Hong Kong on 3 October 2005 has enabled surveyors to better equipped in the areas of business valuation.

The Surveyors' Alliance Asia

Since the formation of the SAA last year, the Executive Council of SAA has established and met twice to formulate the action plans for the 3 founding institutes.

Joint institutes' activities

We have maintained close partnership with other local professional bodies via the Coalition of

Professional Services Ltd. The representatives get together each month to exchange and share the experience of matters of common interests.

The presidents of HKIA, HKIS, HKIP, HKILA and HKIS have regular dinner meetings hosted in turn to discuss matters of common concerns. Institutional leaders are closely communicated.

The five institutions have a number of joint activities organized in this year:

- (a) Joint donation to the Red Cross for SE Asia tsunami victims on 12 Jan 05
- (b) Joint forum on the development of the WKCD project on 29 Jan 05
- (c) Joint meetings with Acting CE on 13 May 05
- (d) Joint meetings with CS on 19 Aug 05
- (e) Joint submission to CE on fee tendering
- (f) Joint meetings with Hon Frederick Ma on fee tendering on 21 Nov 05
- (g) Joint institutes' conference on 22 Nov 05 (chaired by HKIS this year)
- (h) Quality Building Award 2006 (chaired by HKIS this year)
- (i) Social programme : "My Heart My Home – 18 Districts Best Loveable Sights" jointly with the 18 District Councils. (chaired by HKIA)

Professional Development

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CPDs organized for the year

A total of 77 events were organized by the Council and divisional councils this year, giving a wide variety of choice for members.

International and local conference

The Institute has sponsored delegates to attend 20 international conferences and meetings in the year. The International Property Valuation Conference held in Xian on 16-18 October 2005 was the first joint initiatives between FIG Commission 9, CIREA and HKIS (GPD). The 4th Beijing-Hong Kong-Macau Geomatic Conference held in Macau on 7-9 September was another joint effort of the land surveying experts of HK, Beijing and Macau. The organization and participation of these conference not only enable the Institute to maintain a good international profile but also re-confirmed HKIS's role as the bridge between mainland counterpart and the rest of the world.

The Institute has also organized, co-organized and sponsored delegates to attend 20 local conferences and workshops. Members are benefited from the conferences on the following subject in this year include (a) PPP; (b) Value Management; (c) Licensing and (d) Building maintenance and urban renewal.

Research and publication

The Institute has sponsored 4 research projects recommended by the Research Committee. 2 were GP-related and the other 2 were QS specific. The research papers are available in HKIS library. The Institute has successfully applied for 2 research projects under the government PSDAS fund in the year. Both projects were from the initiative of the QSD council.

- (a) "Enhancement of Construction Value Management: Professionalism for the New Generation".
Research head: Dr Leung Mei Yung of City University of Hong Kong.

- (b) "Promotion of Best Professional Practices for Public Private Partnerships Projects". Research head: Dr Paul Ho of City University of Hong Kong.

The Institute has been able to enjoy the funding support from the government through the PSDAS scheme. We have in the past applied for other research on GP related subjects. I encourage the other divisions to make effort in conducting more research in their specialties in the future. The Institute has launched a number of important publications and standards in the year. The launching of these publications has set local industry standard for good practices. These include (a) Business valuation standard; (b) Valuation standards on properties; (c) Guidance notes on valuation of properties for mortgage purpose (2nd edition); (d) Standard Form of Building Contracts 2005 (jointly with HKIA and HKICM); and (e) Standard method of measurement of building works (4th edition) (jointly with HKCA and other E&M institutes). The Board of Education has completed the ATC Guides and Procedures. It is hoped that we can admit more technical grade members in the future with the ATC system now in place.

I have repeatedly requested members and universities to produce more textbooks on local practices so that our young members are able to benefit from the experience of the senior surveyors. We have seen a few new books, mostly GP related, launched this year. I sincerely hope to see more publications in the future.

Education

The Council has taken the liberty to visit the 3 local universities in the year to understand their current emphasis on education and to exchange views on industry expectation on their graduates. We have also discussed areas of collaboration such as joint research under PSDAS or HKIS funding, publication of textbooks and the sponsorship of prizes for outstanding students. The response from the universities was very positive.

The Institute has accredited 2 local surveying courses during the year. A delegation led by Professor Barnabas Chung and members of the Board of Education paid a visit to our Australian counterparts last summer, to learn and exchange experience in the area of education.

Social Development

While we are busy in the many aspects of our profession, we have not neglected the importance of a well-balanced lift of our members. Starting from May 2005, we have organized the monthly members' happy hours on the last Friday of each month in the HKIS library. Besides providing an opportunity for members to meet and chat with free wine and snacks, we have arranged wine tasting, toast master presentation, introduction of golf etiquette, etc.

We have inaugurated the HKIS Golf Society to provide more specific services to our golfers. Two tournaments were organized in the year, one in the Mission Hills on 25 January 2005 and the other in Kau Sai Chau, Sai Kung on 1 November 2005. The Institute has contracted with the HK Jockey Club for places at the Club and Association Box at both the Shatin and Happy Valley. Members may enjoy these ideal venues for business entertainment and leisure on the racing nights at competitive rates. The JO has been very energetic this year under the leadership of their chairman, Lesly Lam. The JO dragon boat teams won two trophies in the Stanley Dragon Boat races on 11 June 2005, namely 華籍男子乙組盃賽第 6 名 and 女子組碟賽第 4 名. We have participated in the "All Professionals Cup 專業超霸盃" soccer competition organized by the HK Coalition of Professional Services on 28 August 2005 at the Stanley Ho

Sports Centre, Sandy Bay. The JO has arranged a joint badminton function with the Chartered Institute of Building (Hong Kong) on 23 October 2005. These functions revealed that we have a lot of talented young members. The JO has also arranged wine tasting and a poolside party during the year for members of all ages and the students currently studying in the universities. Through these functions, we hope we can reach the younger generation so that they feel that they are part of the big family. It is only with this unflinching job commitment, we are able to build a solid base for the future of our profession.

Conclusion

With the support of the dedicated Council, I am able to achieve a number of milestones in the very short period of my presidency. I am truly indebted to them and in particular to the following members:

Francis Leung – besides taking care of the monthly magazine of improving both standard and quality, he has devoted a lot of his time to preparing the 4 EGMs during the year. He has also handled 12 disciplinary cases and as my advisor on a number of occasions in the year. Thank you very much Francis.

Lam Li Wah – besides taking care of the financial side of the Institute, Lam has established a well-organized Finance Committee structure within the HKIS. This is an important move as we are unable to rely too much on a single person when the Institute is growing big. A more corporate structure is required. Members would surely agree with me that the Welfare Committee has done a great job under Lam's leadership bearing in mind that the Committee is a new set up and therefore not an easy task to be entrusted.

Yu Kam Hung and Paul Ho for their effort in supporting my advocacy of raising the profile of surveyors. The result of which is undeniable.

Barnabas Chung – for his unflinching trust and support in me, not just in my president year but also in the past years leading to my presidency.

Ways forward

- To improve the communication with members and in particular how to reach the majority silence;
- To devise a more structured approach to market the professional services of surveyors;
- To broaden the membership base by recruiting more technical grade members and to re-launch the direct membership scheme for members' endorsement;
- To devise a more structured approach for the advocacy of surveyors and to institutionalize the meetings with senior government officials for better recognition of the professional status of the Institute;
- To set up an information management system to properly manage the information of the Institute which is the greatest assets to the general members;
- To decide the market positioning of the Institute in the mainland and to devise a strategic plan to move ahead;
- To review on the governance of the Institute to ensure a good succession plan is installed. The current rotation-system for presidencies amongst divisions and the ways of divisional council members to be elected shall be carefully reviewed; and
- To spend proper resources in training for future leaders, both in the Institute and in Hong Kong.

I would like to express again my utmost gratitude to all Council members for their support and trust in me throughout the year. I am also grateful to a number of members, young and old, for their continuous support and advice during my term of presidency, to which I am truly indebted. Lastly, I cannot miss out to take this opportunity to thank you for my beloved wife, Margarita, for her understanding and unfailing support in this critical year.

I trust you would not receive any more mails from me in the middle of the night as I have done so in the past. It is time for me to step down from this post of heavy commitment and to re-schedule my life pattern for further advancement. I wish you all the best in the years to come.

TT Cheung
President
2004/2005

會長報告

建設社會為己任 專業精神匯社群

我當會長這一年是充滿了動感及允許測量師參與的一年。從令人難忘的南亞海嘯到選舉特區新的特首，西九或強制驗樓等，香港每天都在變。對一向政治冷感的專業人員來說，我們所希望見到的是社會穩定和可預測性。但在某些民主力量積極爭取之餘，我們不幸地看見香港正在分化。作為一個專業團體，學會一直參與社會事務，不單向政府有關部門提供專業意見和監察，亦希望從而幫助改善市民大的生活環境及質素。我現在欣然彙報我就任時所提出了的重點工作大部分都已經完成。

內部事務

執行委員會一共舉行 19 次內部會議，而其中 7 次是三個委員會主席一起列席的。理事會一共開會 4 次。處理超過 1,000 個學會事務；本年度召開了 4 次會員特別大會。5 月 18 日的會員特別大會通過了成立「物業設施管理組」的動議。9 月 27 日的會員特別大會提出了 9 項動議。按法定與會人數通過第八及第九項。10 月 27 日的會員特別大會再次提出關於擴大會員人數動議，但不獲通過；截至 12 月 9 日會員人數是 6,534，比去年增加了 3.24 個百分點。而正式會員則增加了 198 人，同往年比較多了 5.3 個百分點。但在技術級會員的增長上祇錄得 39 人，成績未如理想；今年理事會一共聆聽了 12 個有關紀律的案件，而各個事件均在不同的階段得到處理。此外，理事會更通過了處理不同階段紀律事宜的時間承諾；會員間的溝通：今年以來，我一直強調會員間溝通的重要性。學會已更新電郵系統及即將換代的網頁將令人耳目一新，而且樂於利用這個簡便快捷的通訊方法。除這之外，理事會九次出訪位于不同地域或工作單位的會員，聆聽他們的意見；此外，我們每月杪的歡樂時光聚會，及 11 次的課題論壇都一一讓我們聽取到會員的需要及意見；

- 委任對外事務代表機制；
- 重組秘書處；
- 舉行了 3 次測量師中午聚餐。主講嘉賓均為各界翹楚；
- 新圖書館啟用；
- 重新製作香港測量師學會短片；
- 開拓會員福利。推出學會的第一張會員卡，又與個別機構合作給予會員一系列購物優惠；
- 培育青年組；
- 於 11 月 14 日在君悅酒店成功舉行 2005 年周年晚宴、特首曾蔭權先生以嘉賓身份列席。

對外事務

- 推舉了 56 位會員以學會代表身份參與各類對外事務；
- 委任了 6 位仲裁員及 19 位獨立估值員；
- 就不同課題向特區政府作出了 29 次的諮詢回覆並得到了重視；
- 就不同課題與政府部門及立法局議員會面 29 次；直接反映測量之聲；
- 接待了來自不同國家地區的代表團共 19 個；
- 本年度一共簽訂了 6 份協議和意向書。其中最重要的首推與中國建設工程造價管理協會在 5

月 24 日簽訂的互認協議；除此之外，11 月 14 日與英國皇家特許測量師學會所簽訂的會籍互認備忘錄和 10 月 3 日與香港財經分析師學會及英國皇家特許測量師學會香港分會所簽訂有關商業估值的備忘錄；

- 參加亞洲測量師聯盟執行委員會會議兩次；
- 跨學會活動 — 學會一直與其它專業學會及香港專業聯盟保持緊密工作關係並通過一系列活動探討、鞏固及提升本業的水平和社會地位。

持續專業發展

- 本年度一共提供了 77 項持續專業發展課程；
- 派代表出席了 20 個國際會議；
- 參與或舉辦了 20 個本地的會議和研討會；
- 撥款支持 4 個科研項目並同時成功申請特區政府兩項研究項目撥款；
- 出版了一系列專業標準、守則和指引；包括了商業及物業估值標準，建築標準合約和標準量

度法，為業界厘定統一的標準，更有效地減少爭拗和訴訟；

- 教育委員會完成制訂技術評核試指引及程序，提高吸納技術協佐會員的工作效率；
- 理事會造訪了本地 3 家大學，與有關學系展開探討測量本科內容與社會需求。

文康活動

本年度學會參與和開始了一系列文娛康樂活動，希望通過跨學會或跨測量專業範疇的聚會相互認識，建立和鞏固大家的友誼，為本業創造更好的社會條件。

結語

在理事會成員的大力支持下，我得以順利完成並達到工作目標；在此，我向他們致敬。我特別感謝梁立基、林利華、余錦雄、何學強及鍾鴻鈞教授，他們在不同領域的付出及支持令我將學會的成就帶到一個新的境界。

前瞻

- 優化並鼓勵會員間的溝通和會務參與；
- 更有效地推廣測量專業；
- 開拓會籍；
- 與政府部門加強溝通渠道及定期給予專業意見；
- 將學會所發表的文章和其它資訊有效率地向所有會員公布；
- 對內地市場作出定位和訂立推廣策略；
- 檢討學會管治模式及培育領導成員。

最後我必須要再三感謝理事會成員的鼎力支持，對於我家人無條件地並肩作戰我更是萬分感激。我將卸下會長的職責及重整我的日程，邁向人生的下一步；在此，我祝願各位身體健康，生活愉快。

張達棠
會長
2004/2005